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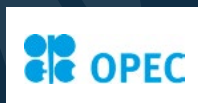
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His Excellency Haitham Al Ghais
Secretary General
OPEC



Six Pivotal Energy & Oil Market Trends From OPEC's Latest Outlook

For 25 years, NOG Energy Week has helped shape both the regional and global energy landscape. A quarter of a century is a landmark to celebrate, and OPEC is proud to see such an impressive event in one of its Member Countries, and honoured to be an 'Industry Partner' in 2026.

OPEC has also recently ushered in a historic milestone itself, with the publishing of the 20th edition of its World Oil Outlook (WOO) in June. What the publication underscores is the need to maintain a long-term focus on oil and energy outlooks, despite headlines often being dominated by short-term dynamics. This will be vital in helping to ensure necessary future investments are made.

The WOO 2026 data and analysis offer readers a veritable wealth of information, but overall, there are perhaps six key high-level takeaways.

The Essential Role of Hydrocarbons

First, many governments around the world continue to undergo a re-evaluation of energy policy frameworks. Indeed, there is an increasing realisation of the need to balance the elements of energy security, energy availability, emissions reductions and sustainable development. Globally, there is a renewed appreciation that hydrocarbons like oil and its associated petroleum products remain vital for both the global economy and daily life.

Global Energy Demand Will Continue to Expand

Second, global primary energy demand will continue to expand. From now until 2050, we see it increasing by 23%, with growth almost entirely coming from developing countries. This will be driven by economic growth, expanding populations, ever-increasing urbanisation, new energy-intensive industries, and the need to bring energy to those that still go without. Billions of people in the developing world are still playing energy catch-up. Around 1.2 billion live in areas so dark that they provide no statistical evidence of electricity usage from space, while 2.3 billion still lack clean cooking solutions. Addressing energy poverty requires just and inclusive transitions that reflect every country's development stages.

All Energies Will be Required to Meet This Demand

Third, all energies will be required to meet this demand. The scale of humanity's energy consumption means that we need to embrace all available energy sources. Indeed, just as our energy history was one of additions – a fact that was particularly evident in 2025, when oil, gas, coal and renewables all reached record demand levels – our energy future will be too. Against this backdrop, we see oil demand retaining the largest share in the energy mix and reaching 124 million barrels a day by 2050, with no peak in oil demand on the horizon.

Continued Efforts to Reduce Emissions Are Important

Fourth, the Outlook underscores the importance of continued efforts to reduce emissions. This includes technologies such as carbon capture, utilisation and storage (CCUS), direct air capture, as well as frameworks such as the circular carbon economy. Many OPEC Member Countries are making significant investments in these technologies, as well as renewables, to support these efforts.

Major Investments Are Required in All Energies and All Technologies

Fifth, major investments in all energies and all technologies are required. This cannot be emphasised enough. For oil alone, we see the need for investment of \$17.7 trillion to 2050, or on average \$700 billion annually. Industry investments should not be impacted by one-off events. It is vital that both developed and developing countries have access to capital and finance to develop their hydrocarbon resources. For many oil producing developing countries, these resources are vital for their future economic and social development.

The World Oil Outlook Offers a Comprehensive, Transparent and Objective Platform For Discussion

And sixth, the WOO is a key part of OPEC's voice on our evolving energy futures, offering comprehensive, transparent and objective views, and providing a platform for discussion with all stakeholders. What is clear is that there is no credible way to address all the challenges and embrace all the opportunities before us without utilising all available energy sources and all relevant technologies, and with energy market stability as a cornerstone for the huge investments required.

Ultimately, the energy futures of more than eight billion people – soon to be 9.7 billion – depend on fostering an investment-friendly climate that acknowledges the profound shifts in demographics, society, technology, economics and energy before us.

Our choices today will shape the energy world of tomorrow. Thanks to publications like the WOO, we can ensure our decisions are well informed.



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Adeleye Falade
MD/CEO
NLNG



Sophia Horsfall
General Manager,
External Relations
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NLNG

At its 25th edition, the annual Nigeria Oil and Gas Conference, now known as NOG Energy Week, offers NLNG a platform to showcase its journey from Nigeria's bold gas vision to a global LNG success story, while helping set the agenda for the country's next energy chapter.

Nigeria's gas story over the past quarter-century is, in many ways, a story of ambition becoming impact. It is no longer just a story of potential; it is a story of value created, markets opened, industries strengthened, and cleaner energy delivered to homes and businesses.

For NLNG, this transformation is anchored in a 37-year journey that has helped redefine Nigeria's gas industry, transforming the country's vast natural gas resources into export earnings, cleaner domestic energy, industrial capability, jobs, and long-term national value. From a bold national aspiration to monetise gas, NLNG has grown into a globally respected LNG producer, a major supplier of domestic LPG, and a catalyst for Nigerian content, skills development, environmental progress and community impact.

NOG Energy Week's 25th anniversary is both a moment of reflection and a timely opportunity to examine how far the industry has come, the value of sustained collaboration in driving progress, and the choices that will shape Nigeria's energy future over the next quarter-century.

What have been the most significant milestones and achievements for your organisation over the past 25 years?

Over the last 37 years, NLNG has grown from a bold national aspiration into one of Nigeria's most important energy success stories. Within the past 25 years in particular, the company has consolidated its position as a world-class LNG producer, strengthened Nigeria's presence in the global gas market, expanded domestic LPG supply, and deepened its contribution to national development.

Over the past 25 years, NLNG has grown from a bold national aspiration into one of Nigeria's most important energy success stories. Our journey demonstrates what is possible when long-term vision, strong partnerships, disciplined execution, operational excellence and national commitment come together.

Our story began with the conviction that Nigeria's natural gas could be transformed from an underutilised resource into a platform for economic growth, environmental progress and global competitiveness. Since our incorporation in 1989, we have remained focused on harnessing Nigeria's gas resources to produce Liquefied Natural Gas and Natural Gas Liquids for domestic and export markets. The commencement of operations in 1999 marked a turning point, not only for NLNG, but also for Nigeria's gas industry. What started as a two-train plant has grown into a six-train production facility on Bonny Island, supported by skilled Nigerian talent, advanced technology, strong governance and a culture of safety and excellence.

One of our most significant achievements has been the successful positioning of Nigeria as a reliable LNG supplier to global markets. Since commencing operations, NLNG has delivered more than 7,000 LNG cargoes to international buyers. This has strengthened Nigeria's presence in the global gas market, generated significant value for the country, and demonstrated the ability of Nigerian-based industrial operations to compete at world-class standards.

Another major milestone has been our contribution to environmental progress through gas utilisation. NLNG has helped convert associated gas that would otherwise have been flared into a valuable source of energy, revenue and development. This is central to our identity. We believe that gas is not only a transition fuel for the world; it is also a transformation fuel for Nigeria. We have contributed to reducing waste, improving environmental outcomes and supporting the country's broader energy development agenda by monetising gas resources.

The Train 7 Project is another defining milestone in NLNG's growth journey. The Final Investment Decision for Train 7 was taken in December 2019, followed by the award of the Engineering, Procurement and Construction contract in 2020. The project will increase NLNG's production capacity by 35%, from 22 million tonnes per annum to 30 million tonnes per annum.

Beyond the additional capacity, Train 7 represents confidence in Nigeria, confidence in the future of gas, and confidence in the ability of Nigerian industry to deliver complex, globally significant projects. It is creating opportunities across the value chain, strengthening Nigerian Content, generating employment, building skills, and deepening local participation in engineering, fabrication, construction, logistics, services and supply.

Interview with Nigeria LNG

Our domestic LPG journey is another achievement of which we are extremely proud. Since 2007, through our Domestic LPG scheme, NLNG has supplied Butane, commonly known as cooking gas, into the Nigerian market, a commitment that predated the Federal Government's Decade of Gas Initiative and helped lay an important foundation for cleaner household energy access in Nigeria.

Over time, we have steadily increased the volume reserved for domestic consumption, and in 2022, we committed 100% of our Butane production to Nigeria's domestic needs. Building on this progress, NLNG has continued to support the national gas agenda, including through its Domestic LNG supply plan launched under the Decade of Gas Initiative. In 2021, we also delivered our first domestic Propane cargo, further strengthening our contribution to Nigeria's domestic gas market.

These interventions have helped improve the availability of cleaner energy for Nigerian homes and businesses, with supply volumes equivalent to approximately 320 million 12.5kg cylinders reaching households across the country. Today, NLNG remains one of the largest and most reliable sources of high-quality LPG in Nigeria, supporting cleaner energy access, healthier households, and a more resilient domestic gas market.

We also see our social investment and sustainability programmes as important milestones. NLNG's purpose is not simply to produce energy; it is to improve lives sustainably. This philosophy guides our investments in education, health, infrastructure, economic empowerment, environmental stewardship and community development. Our University Support Programme, for example, has supported engineering education and research by investing in modern laboratories across Nigerian universities. Through The Nigeria Prize for Science, The Nigeria Prize for Literature and The Nigeria Prize for Literary Criticism, we have also helped celebrate intellectual excellence, creativity, innovation and national achievement.

Equally important is our commitment to Nigerian Content. NLNG has consistently worked to maximise local participation in our operations, in line with the Nigerian Oil and Gas Industry Content Development Act. For us, Nigerian Content is not just a compliance requirement; it is a strategic pathway for building national capability and ensuring that major energy projects leave lasting value in-country.

This commitment is reflected in our supply chain and project delivery, and also in our people. By 2012, NLNG had achieved full Nigerianisation, with 100% Nigerian management leading the organisation. Every major project, including Train 7, is therefore designed to strengthen local capacity, support more competitive Nigerian businesses, deepen technical expertise, and contribute to a more sustainable industrial base.

Across all these milestones, one thread remains constant: partnership. NLNG is a company built on partnership between the Federal Government of Nigeria, represented through NNPC Limited, and our international shareholders. This model has shown that Nigeria can attract investment, build trust, deliver complex projects and create value for all stakeholders. Our achievements over the past 25 years are therefore not NLNG's alone; they belong to Nigeria.

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organisation and what opportunities has it created?

NOG Energy Week has been a valuable platform for dialogue, collaboration and visibility across Nigeria's energy industry. For 25 years, it has brought together government, regulators, operators, investors, service companies, financiers, technology providers, professional associations, development partners and the wider energy community. In an industry where alignment is essential, NOG has provided a consistent space for stakeholders to engage on policy, investment, operations, innovation, energy security and the future of the sector.



For NLNG, the value of NOG lies in its ability to connect industry conversation with national priorities. The platform has helped sustain important discussions around gas development, energy transition, domestic energy access, Nigerian Content, project delivery, financing, operational excellence and regional competitiveness. These are issues that sit at the heart of NLNG's business and purpose.

NOG Energy Week has also created opportunities for NLNG to tell its story within the broader context of Nigeria's energy evolution. Our story is not limited to LNG exports. It is also about domestic LPG supply, community development, environmental responsibility, technology, safety, Nigerian Content, human capital development and the future of gas as an enabler of national growth. NOG provides a forum where this integrated story can be shared with the right audience: policymakers, industry decision-makers, commercial partners, host community stakeholders, media, young professionals and the next generation of energy leaders.

The platform has supported stronger collaboration across the gas value chain. Gas development requires coordination between upstream producers, midstream infrastructure providers, processors, transporters, regulators, buyers, financiers and end-users. Conferences such as NOG help create the relationships and shared understanding needed to move projects forward. They provide the opportunity to identify bottlenecks, exchange ideas, showcase progress, and build momentum around solutions.

NOG has also helped amplify the importance of natural gas in Nigeria's development pathway. For NLNG, this is crucial. Nigeria has significant gas resources, but resources alone do not create value. Value is created when gas is produced, processed, transported, commercialised and used to power industries, homes, businesses and export markets. NOG's consistent focus on gas, LNG, LPG, CNG, gas-to-power, petrochemicals, infrastructure and energy transition has helped keep gas at the centre of national energy discussions.

Another important opportunity is stakeholder engagement. NOG Energy Week enables NLNG to engage with current and potential partners in one place. It supports high-level meetings, technical discussions, commercial conversations and knowledge exchange. It also gives us an opportunity to listen. The energy landscape is changing rapidly, and industry platforms help companies understand emerging expectations from government, regulators, customers, communities, investors and society.

Interview with Nigeria LNG

NOG also plays a role in strengthening Nigeria's international energy profile. As a company operating from Nigeria with a global market presence, NLNG understands the importance of reputation, confidence and visibility. A credible industry platform that attracts international participation helps position Nigeria as a country of opportunity. It allows global stakeholders to see the scale of Nigeria's energy ambition, the quality of its operators, the resilience of its institutions and the depth of its talent.

As NOG celebrates 25 years, we commend its contribution to industry convening and thought leadership. The next phase should be even more impactful. Nigeria's energy industry needs platforms that do more than discuss challenges; it needs platforms that enable action, unlock partnerships, accelerate projects and support measurable progress. NOG is well positioned to continue playing that role.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Over the next 25 years, Nigeria's energy industry will be shaped by a defining challenge and an equally defining opportunity: how to deliver more energy, cleaner energy, and more reliable energy at the scale required to power a growing population, expand industries, create jobs, and improve quality of life. For a country with significant natural gas resources, the answer lies in moving decisively from gas potential to gas-powered development.

Gas will remain central to Nigeria's energy future, but the industry of the next 25 years will look different from the industry of the past 25 years. It will not be defined only by large reserves or traditional infrastructure. It will be defined by speed, flexibility, technology, domestic utilisation, lower-carbon operations, and the ability to connect gas resources to markets more efficiently.

Nigeria's opportunity is to build a fully integrated gas economy. This means more investment across the entire value chain: gas production, gathering, processing, pipelines, LNG, LPG, CNG, domestic LNG, gas-to-power, petrochemicals, fertiliser, manufacturing, transport, and industrial clusters. It also means building an ecosystem where export growth and domestic energy access reinforce each other. LNG will continue to be critical for foreign exchange earnings, global market relevance, and large-scale gas monetisation, while domestic gas will be essential for power generation, cleaner cooking, industrial productivity, and transport.

The next phase of LNG development will also require new thinking. Conventional LNG projects will remain important, but Nigeria must also embrace more flexible models such as floating LNG, modular LNG, small-scale LNG, and virtual pipeline solutions. Floating LNG, in particular, has the potential to unlock offshore and stranded gas resources faster, reduce dependence on long pipeline networks, and create new pathways for monetising gas that might otherwise remain undeveloped. It can complement existing LNG infrastructure and expand Nigeria's participation in the global LNG market.

Small-scale LNG and domestic LNG distribution will also become increasingly important. Not every industrial customer, power plant, or commercial hub can wait for major pipeline infrastructure. LNG delivered by truck, vessel, or other virtual pipeline models can help bridge that gap, taking gas to power plants, factories, mining operations, industrial parks, and remote demand centres. This will be important for a country seeking to industrialise beyond traditional energy corridors. We also expect the Nigerian gas industry to become more diversified. LPG will continue to support cleaner cooking and household energy access. CNG will play a growing role in transport and mobility. Domestic LNG can support off-grid power and industrial users. Gas-to-power will remain central to electricity reliability. Petrochemicals, fertiliser, methanol, ammonia, and other gas-based industries can help Nigeria move further up the value chain. The future should not be only about exporting molecules; it should be about using gas to build industries, create skills, and deepen national productivity.

Infrastructure will be decisive. Nigeria will need sustained investment in gas gathering systems, processing plants, pipelines, storage, marine logistics, LNG jetties, LPG terminals, CNG corridors, regasification facilities, industrial zones, and power infrastructure. Without infrastructure, gas remains a resource. With the right infrastructure, gas becomes electricity, cleaner cooking fuel, industrial feedstock, transport fuel, export revenue, jobs, and economic resilience.

The global LNG market will also become more competitive. Buyers will increasingly look not only for supply, but for reliable supply, flexible supply, and lower-carbon supply. Countries and companies that can demonstrate operational reliability, credible emissions management, strong governance, and competitive project delivery will have an advantage. For Nigeria, this means that future LNG growth must be anchored on feedgas reliability, investment discipline, security, technology, and consistent policy support.

Lower-carbon LNG will be a major part of the next chapter. The LNG industry globally is paying closer attention to methane emissions, flaring reduction, energy efficiency, carbon intensity measurement, and transparent reporting. Nigeria has a strong opportunity to position its gas not just as abundant, but as responsibly produced. Gas can support the energy transition by replacing more carbon-intensive fuels, supporting industrial growth, strengthening power systems, and complementing renewables. However, the industry must continue to improve how gas is produced, processed, transported, and consumed.

Technology will reshape every part of the sector. Digital twins, artificial intelligence, advanced analytics, predictive maintenance, automation, drones, remote monitoring, and real-time emissions measurement will become increasingly important. These technologies will improve safety, reduce downtime, strengthen reliability, optimise plant performance, and support better environmental outcomes. The companies that succeed will be those that combine engineering excellence with digital capability.

Nigerian Content will also become more strategic. The next 25 years must produce more than energy; they must produce deeper Nigerian capability. Future projects, including LNG, floating LNG, gas processing, pipelines, petrochemicals, and power infrastructure, should create stronger local engineering capacity, fabrication capability, marine services, logistics expertise, project management competence, technology transfer, and skilled Nigerian jobs. This is how the sector can deliver lasting national value.

The industry will also need a stronger investment environment. Gas projects are capital-intensive and long-term by nature. To unlock the next wave of development, Nigeria will need bankable commercial frameworks, stable regulation, competitive fiscal terms, credible gas pricing, infrastructure security, sanctity of contracts, and faster project execution. Policy ambition must translate into investable projects and completed infrastructure.

For NLNG, the future is clear. We will continue to play our part in building a stronger Nigerian gas industry, supplying global markets responsibly, supporting domestic energy access, deepening Nigerian Content, investing in people and communities, and delivering on our mission to improve lives sustainably. We believe gas will remain one of Nigeria's strongest tools for development, but its full value will only be realised through collaboration, innovation, disciplined execution, and a shared commitment to national progress.

NOG Energy Week's 25th anniversary comes at an important moment. The next 25 years (perhaps could be christened vision 25:25 for gas) should be the period in which Nigeria moves from being widely described as a gas-rich country to being recognised as a true gas-powered economy. With the right alignment of policy, investment, infrastructure, technology, security, talent, and execution, Nigeria can strengthen its place in the global LNG market while using gas to transform lives, industries, and communities at home.

Interview with Oando Plc



Dr. Ainojie 'Alex' Irune
Executive Director
Oando Plc
Managing Director
OER Nigeria Limited
President / Chief Operating
Officer
Oando Clean Energy



What have been the most significant milestones and achievements for your organisation over the past 25 years?

If I had to characterise Oando's journey over the past 25 years, I would describe it as a story of transformation. The company that exists today was forged over two decades of deliberate evolution, adapting when others hesitated, repositioning when others held firm, and investing ahead of the industry's trajectory.

Several milestones stand out. In 2005, Oando became the first Nigerian company, and indeed the first African company, to achieve a cross-border inward listing on the Johannesburg Stock Exchange. Beyond expanding access to international capital, it signalled our ambition to build a business capable of competing at a continental and international scale.

Another defining moment in our history was our acquisition of the ConocoPhillips' Nigerian business in 2014. We were not simply adding assets to a balance sheet. We were staking a claim. That transaction consolidated our presence in the upstream sector and set in motion a decade-long journey that would ultimately see us cross the threshold from partner to operator.

That moment came with the acquisition of the Nigerian Agip Oil Company for \$783 million in August 2024 and with it, operatorship of the joint venture. The distinction matters. Participating in an asset and operating one are fundamentally different propositions. Operatorship means accountability for investment decisions, execution and performance. The acquisition increased our proved and probable reserves by 95% to approximately 1 billion barrels of oil equivalent and further strengthened our position as a leading indigenous upstream operator on the continent. More broadly, it reflected the increasing role indigenous companies are playing in the stewardship and development of Nigeria's resources.

Concurrently, we continued to expand beyond traditional hydrocarbons. Through our renewable energy subsidiary, Oando Clean Energy (OCEL), established in 2021, we are investing in sustainable transportation, renewable energy infrastructure and local manufacturing capacity as part of our broader commitment to Africa's energy future. Whether through large-scale electric mass transit projects, the development of a 1.2GW solar module assembly facility or advancing understanding of Nigeria's wind energy potential through the Nigeria Wind Energy Market Report, our focus is on building

practical solutions that expand energy access, support economic development and contribute to a more sustainable energy future.

Beyond Nigeria, Oando's international ambitions took root as far back as 2001, when our upstream subsidiary, Oando Energy Resources, secured interests in EEZ Blocks 5 and 12 in São Tomé and Príncipe, marking our earliest footprint on the continental stage. Over the years, it's been expanded to include operatorship of Block KON 13 in Angola's Onshore Kwanza Basin.

Beyond our business achievements, the establishment of Oando Foundation stands out as one of the most significant milestones in our history. Fifteen years later, we are proud that the Foundation has reached more than one million beneficiaries across 324 public primary schools in 24 states. We have always believed that the most sustainable form of development is a well-educated generation. Every initiative we have built flows from that conviction, a deliberate, long-term investment in future leaders, made at the stage in a child's life when education is most powerful and transformative.

What connects every milestone across twenty-five years is not capital, or scale, or timing; it is resilience. Oando has weathered industry cycles, absorbed market disruptions, adapted to regulatory reform and navigated structural change, and emerged from each iteration sharper and more purposeful. That capacity to reinvent is not accidental. It is built into how we think, how we lead, and how we have repeatedly chosen to respond to an industry that rewards only those who refuse to stand still.

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organisation and what opportunities has it created?

At Oando, the value of NOG has always extended beyond the conference itself. It brings together key stakeholders from across the energy value chain and facilitates engagement on many of the issues shaping the sector's future, from investment and energy security to gas development and sustainability. Over the years, it has enabled us to share our perspectives, contribute to industry dialogue, and showcase key milestones in our evolution. More recently, Oando Clean Energy's recognition with the Sustainability in Energy Award at NOG Energy Week 2025 reflects the growing importance of innovation and sustainability within the industry's broader development agenda.

NOG's evolution over the past 25 years mirrors that of Nigeria's energy sector itself. During that period, the sector has undergone significant transformation, from the growth of local content and indigenous participation to major regulatory reforms, gas commercialisation, asset transfers and, more recently, the increasing focus on sustainability and energy transition. Through every industry cycle, every regulatory shift, and every structural transformation, it has remained the platform where the sector comes to take stock, speak candidly, and chart a way forward.

Perhaps no development has shaped Nigeria's energy landscape more profoundly than the rise of indigenous participation. Through local content initiatives, regulatory reforms, and the landmark implementation of the Petroleum Industry Act, Nigeria has created an environment in which indigenous companies are playing a leading role in developing the country's energy resources. Today, the impact of that shift is visible not only in the assets being managed and the investments being deployed, but also in the industry's production profile, with indigenous companies now accounting for over 50% of Nigeria's oil and gas output. The energy industry today is considerably more complex than it was 25 years ago. Discussions around production growth now sit alongside conversations on energy security, gas commercialisation, technology, sustainability and access to capital. NOG creates an environment in which these interconnected issues can be examined collectively, a practice that is increasingly important as the industry navigates a period of significant change.

Interview with Oando Plc

That is why this year's theme, Advancing Energy Ambitions for Competitive and Resilient Economies, resonates strongly with the industry today. Nigeria's resource base presents an opportunity that few countries on the continent can match. Unlocking its full potential will require three things: sustainable policy frameworks, continuous collaboration, and execution excellence. The next chapter of Nigeria's energy story is being written, and the conversations happening on platforms like NOG will help shape what comes next.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

If the last 25 years were about laying the groundwork, the next 25 will be about delivery. We are entering a period characterised by increasing indigenous participation, a more stable regulatory environment, growing recognition of the role of gas in economic development, and a broader conversation around energy transition. The task before the industry is clear: translate those foundations into meaningful investment opportunities, sustained growth, and long-term value creation that extends beyond balance sheets into stronger energy security, greater industrial activity, job creation, and more resilient communities and economies.

At Oando, we believe the future of the industry will be shaped by three interconnected priorities: increasing national production output, unlocking the full value of Nigeria's gas resources and advancing an energy transition grounded in the realities of developing economies.

On production, the increasing role of indigenous operators will continue to shape the industry's evolution. Over the last decade, indigenous companies have absorbed a diverse portfolio of assets from international operators and demonstrated, convincingly, that the technical capability and operational maturity exist to manage them. The transfer of these assets from international players has created opportunities for indigenous companies to drive investment and improve performance. For our part, we have set a medium-term target of reaching 100,000 barrels of oil per day and 1.5 billion standard cubic feet of gas, reflecting our confidence in both the assets we operate and the broader potential of indigenous operators to drive growth across the sector.

Gas will be equally important as the conversation has fundamentally changed. What was once treated as incidental to oil production is now understood to be one of Nigeria's most consequential strategic assets. Gas has the potential to power industrialisation, strengthen manufacturing, expand power generation and create new export opportunities. Sustained investment in infrastructure, processing capacity and domestic utilisation will be essential to translate that potential into economic reality and support Nigeria's long-term competitiveness. At Oando, our ambition to grow gas production to 1.5 billion cubic feet per day is rooted in a simple but firm belief: gas will not just support Nigeria's economic future. It will help define it.

Energy transition is not in the distant horizon, it is already reshaping the terms of engagement, and the industry must move accordingly. Through Oando Clean Energy, we have begun investing in electric mobility and renewable energy initiatives because we believe Africa's energy transition will follow a different path from that of many developed markets. The continent's immediate priority remains expanding access to affordable and reliable energy. Sustainability is not in competition with that objective; it must advance alongside it. The two are not mutually exclusive. They are, in our view, inseparable. Initiatives such as our planned 1.2GW solar project, reflect exactly the belief that the most credible energy transition for Africa is one that delivers energy security, drives economic development, and advances sustainability, not in sequence, but in concert. Technology will also play an increasingly important role in shaping the sector's future. Digitalisation, Artificial Intelligence (AI), automation, and advanced analytics will continue to improve operational performance, support better decision-making, and enhance the efficiency of resource development across the value chain.

Ultimately, what gives us the most confidence is our people. It is the depth of talent in the industry today. Over the last two decades, the sector has quietly developed a generation of engineers, geoscientists, commercial professionals, and technical specialists, amongst others, whose capabilities compare favourably with their peers anywhere in the world. As indigenous operators take on greater responsibility of strategic assets, that expertise will become an even more important driver of growth. At Oando, we see talent development as a strategic imperative, which is why we continue to invest in building technical capability, leadership capacity and the next generation of energy professionals who will shape the future of the industry.

The success of Nigeria's energy sector will depend on our collective ability to translate resource potential into sustained economic value. This requires the right policies, consistent investment, and an ongoing partnership between government and industry built on shared purpose rather than competing interests. The conditions for that are increasingly in place, and Nigeria is better positioned to strengthen its role as one of Africa's leading energy hubs than at any point in its history. At Oando, we intend to be at the centre of that journey, investing in people, assets, partnerships, and innovation to strengthen energy security, support economic growth, and help shape a more resilient and sustainable energy future for the communities we serve, our country, Nigeria, and Africa.

Interview with IKOSH Nigeria Limited



What have been the most significant milestones and achievements for your organisation since its inception?

Since inception, IKOSH Nigeria Limited has grown from a focused engineering support company into a more diversified technical solutions partner serving Nigeria's energy and industrial sectors.

One of our most significant milestones has been the deliberate broadening of our service portfolio. We have moved beyond conventional engineering support into integrated solutions across instrumentation, automation, electrical and mechanical systems, process engineering, procurement support, commissioning, maintenance, and asset optimisation. This evolution has strengthened our ability to support operators not just at one stage of a project, but across the wider project lifecycle. Another important achievement has been our growing alignment with global Original Equipment Manufacturers and technical partners. These partnerships have allowed us to combine international technology standards with local execution capacity, which is critical in a market where operators require reliability, compliance, responsiveness, and cost-effective delivery.

Our growth is reflected in key projects such as the Oben Flowstation Instrumentation and ICSS Upgrade, where we supported the transition from legacy pneumatic systems to HART-based smart electronic instrumentation, and the Sapele Integrated Gas Plant E-House Hook-Up and ICSS Integration works, which involved system architecture review, process control, safety systems, fire and gas interfaces, metering integration, and site implementation support.

IKOSH has also played an enabling role in core projects by supporting technical delivery, equipment integration, project coordination, and lifecycle support. Our work is focused on helping clients improve uptime, strengthen measurement accuracy, optimise brownfield assets, and deliver safer, more efficient facilities.

Over time, we have also become more intentional about diversification. This includes our expansion into modular systems, pressure reducing and metering solutions, LACT-related systems, automation, and early-stage positioning around broader production facility support. For us, diversification is not simply about adding service lines; it is about building the capability to solve more complex client problems and contribute more meaningfully to Nigeria's energy value chain.

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organisation and what opportunities has it created?

NOG Energy Week has remained one of the most important platforms for industry visibility, stakeholder engagement, and strategic positioning within Nigeria's energy sector.

For IKOSH, the platform has helped create a stronger avenue to showcase who we are, what we do, and the value we bring to operators, OEMs, partners, regulators, and other industry stakeholders. It gives companies like ours an opportunity to communicate technical capability beyond brochures and formal proposals. It allows the industry to see the people, partnerships, systems, and execution discipline behind the brand.

The platform has also helped us better understand market direction. Through NOG Energy Week, we are able to engage with conversations around local content, gas development, infrastructure delivery, energy transition, financing, technology adoption, and Nigeria's long-term energy security priorities. These conversations are important because they shape how companies like IKOSH refine their service offerings and align with the real needs of the sector.

For us, NOG provides access to decision-makers, creates visibility for indigenous technical companies, and opens conversations that can lead to partnerships, project opportunities, and deeper operator confidence.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Over the next 25 years, the Nigerian energy industry will have to evolve from a resource-dependent sector into a more disciplined, technology-enabled, research-driven, and financially structured industry.

Nigeria has significant energy resources, but the next phase of growth will depend on how effectively we convert those resources into bankable projects, reliable infrastructure, industrial capacity, and long-term national value. The future of the sector will not be defined by reserves alone. It will be defined by execution capacity, policy consistency, stable financing, technology adoption, and the ability to retain more value locally.

One major area of evolution will be gas. Nigeria's gas resources will continue to play a central role in power generation, industrialisation, LPG, CNG, petrochemicals, and regional energy security. However, gas development must move further beyond ambition into structured project delivery, with clearer commercial frameworks, stable project financing, and stronger infrastructure execution.

We also expect Research and Development to become more central to the industry. The companies and countries that will lead in the next 25 years are those that invest in technical knowledge, innovation, local manufacturing capacity, university-industry collaboration, and applied engineering solutions. Nigeria cannot rely only on imported technology and external expertise. We must build stronger domestic capability in design, assembly, testing, maintenance, automation, digital systems, and energy infrastructure support.

From a strategy Perspective, Nigeria's energy industry will evolve into a more locally owned technology-driven environment. The sector will move beyond crude oil dependence toward a broader energy model anchored on gas development, cleaner operations, digital systems, local manufacturing, R&D, and stable project financing for NOCs and indigenous operators. This transition is not about abandoning oil and gas; it is about using Nigeria's resources more intelligently to create domestic value, strengthen energy security, and build globally competitive local capacity.

Stable project financing will also be critical, particularly for Nigerian independents, NOCs, and indigenous service companies. Without long-term financing structures, many technically viable projects will remain delayed or underdeveloped. Financing must become more aligned with project realities, local content objectives, energy security priorities, and the capital intensity of oil, gas, and infrastructure development.

Interview with Evomec Global Services Limited



What have been the most significant milestones and achievements for your organisation over the past 25 years?

One of the most remarkable achievements of Evomec Global Services Limited over the past 20 years has been the successful execution of site preloading works of an LNG Train in 2018 for Nigeria LNG Limited. This project marked a significant milestone for indigenous participation in Site preloading, as Evomec (the first and only indigenous company to have executed such a project in Nigeria) completed the works five months ahead of the client's schedule while recording zero injuries and zero fatalities, thus demonstrating exceptional commitment to safety, quality, and operational excellence.

Another landmark achievement was the successful execution of the 24-inch x 32 km Oron to Creek Town Gas Pipeline project in Cross River State for SEPTA Energy Nigeria Limited (now Savannah Energy). Utilizing Horizontal Directional Drilling (HDD) technology, Evomec achieved a total river crossing distance of 8.280 km, including a single crossing spanning 3.11 km, making it one of the most significant river crossing achievements within the region.

Furthermore, Evomec has developed extensive capacity in heavy equipment lifting and has distinguished itself as a leading indigenous company in the execution of complex lifting operations. We have successfully undertaken the replacement, installation, and commissioning of main de-ethanizer columns across multiple LNG trains amongst other completed complex lifting operations. To strengthen this capability, Evomec has invested significantly in heavy-duty cranes, specialized lifting equipment and accessories, with additional equipment expected in country to further enhance our service delivery, meeting and exceeding client expectations.



650 Ton Crane and 450 Ton Crane in a tandem lifting operation offloading Column weighing 170tons



LHU Column being transported on an SPMT



Decommissioned column being transported on an SPMT



LHU Column being transported on an SPMT



Transportation of Heavy Equipment



Off-Loading LHU Column from a vessel



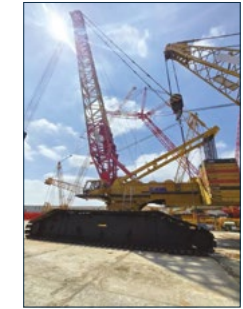
Positioning and installation of de-ethanizer column with 650 Ton Crawler Crane



200 Ton Crawler Crane



450 Ton Crane



1250 Ton Crawler Crane

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organization and what opportunities has it created?

NOG Energy Week continues to serve as a strategic platform for collaboration, knowledge exchange, and business growth within Nigeria's energy industry. The platform creates opportunities for Evomec to engage with key industry stakeholders, government regulatory agencies, clients, and partners while showcasing the capabilities and expertise developed over two decades of operations.

Through this engagement, Evomec continues to demonstrate its strength in Engineering, Procurement, Construction, and Commissioning (EPC), as well as specialized heavy equipment lifting services. The platform also creates avenues for strategic partnerships, industry collaboration, and new business opportunities that align with the company's long-term growth objectives.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Over the next 25 years, we envision a Nigerian energy industry that will be increasingly shaped by strong indigenous participation, technological advancement, innovation, and sustainable practices. While oil and gas will continue to play a major role in meeting the nation's energy demands and driving economic growth, there will be greater integration of cleaner energy solutions, digital technologies, and improved operational efficiency.

We anticipate stronger investments in local capacity development, enabling indigenous companies to undertake more complex projects traditionally dominated by international oil companies and multinational organizations.

In response to this evolution, Evomec is strategically positioning itself to remain at the forefront of this transformation by continuously strengthening its technical capabilities, investing in modern equipment, maintaining world-class safety standards, and delivering innovative engineering solutions.

As the industry evolves, collaboration, innovation, quality, and an unwavering commitment to safety will remain fundamental to Evomec continued contribution to the growth and transformation of Nigeria's energy sector.

Interview with Kabelmetal Nigeria Plc



Dr. Orija Tunde John
Executive Director - Finance
Kabelmetal Nigeria Plc



What have been the most significant milestones and achievements for your organisation since its inception?

Over the past 25 years, Kabelmetal Nigeria Plc has solidified its position as West Africa's leading cable manufacturer, achieving major milestones in innovation, sustainability, and industrial partnerships. Key highlights include ISO certifications, pioneering cable technologies, contributions to national infrastructure projects, and most recently, investment in renewable energy through a solar power plant.

Some Milestones & Achievements (2000–2025) are as follows:

Quality & Certification

ISO 9000 Certification (2000): First cable manufacturer in Nigeria to achieve this, setting a benchmark for quality assurance.

NIS Diamond Award: Recognition for excellence in meeting Nigerian Industrial Standards.

Lloyd's Register & Bureau Veritas Certifications: Enabled production of shipboard cables, expanding into marine and offshore markets.

Product Innovation

Introduction of XLPE Cables (1980s–2000s): Expanded into oil & gas and industrial markets with cross-linked polyethylene insulated cables.

Specialized Cables: Development of airfield lighting cables and fire-resistant cables strengthened its product portfolio.

Infrastructure Contributions

Port Harcourt Refinery Rehabilitation (2025): Supplied specialized cables and technical support for Nigeria's energy infrastructure.

NLNG Train Projects (2016): Delivered power, control, and earthing cables for Bonny Island LNG facilities.

Sustainability & Social Impact

Solar Power Plant (2025): Commissioned a new solar facility to reduce grid dependency and promote sustainable manufacturing.

Technical Education Support (2025): Mentorship programs at Agidingbi Technical College to inspire future technicians.

Safety Day (Annual): Reinforced workplace safety culture with awareness programs and drills.

Partnerships & Industry Engagement which includes Customer Relations Initiatives by Regular post-delivery visits to engineering firms to ensure satisfaction and strengthen partnerships.

Kabelmetal Nigeria Plc's journey over the past 25 years reflects innovation, quality leadership, sustainability, and national impact. Its investments in renewable energy and technical education show a forward-looking vision, while its infrastructure contributions highlight its role as a backbone of Nigeria's industrial growth.

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organisation and what opportunities has it created?

NOG Energy Week has been a transformative platform for Kabelmetal Nigeria Plc, creating opportunities that have strengthened our role in Nigeria's energy sector and beyond. The NOG Energy week has also impacted on our organization in several ways such as:

Industry Visibility & Networking

Global Exposure: NOG has consistently brought together international and local stakeholders, giving us visibility among policymakers, operators, and investors.

Strategic Partnerships: The platform has enabled collaborations with oil & gas majors, EPC contractors, and government agencies, positioning Kabelmetal as a trusted supplier of high-quality cables.

Knowledge & Innovation

Access to Insights: Through technical sessions and exhibitions, we've gained valuable knowledge on emerging technologies, energy transition strategies, and regulatory frameworks.

Product Development: Exposure to evolving industry needs has guided our innovation in specialized cables for offshore, LNG, and refinery projects.

Business Growth

Project Opportunities: Participation has opened doors to landmark projects such as NLNG expansions, refinery upgrades, and power infrastructure developments.

Market Expansion: By showcasing our capabilities, we've strengthened our footprint not only in Nigeria but across West Africa.

Interview with Kabelmetal Nigeria Plc

The impact has been of strategic value to Kabelmetal Nigeria Plc

NOG Energy Week has also not only celebrated the resilience of Nigeria's energy industry but also provided Kabelmetal Nigeria Plc with a platform to grow, innovate, and contribute to national development. It has been a bridge between our expertise and the industry's evolving needs, ensuring we remain a key enabler of energy infrastructure.

For our organization, NOG has been more than a gathering; it has been a catalyst. It has provided visibility and connectivity with policymakers, operators, and investors, and enabling us to showcase our capabilities as a trusted partner in Nigeria's energy sector and the opportunity to contribute to landmark projects across Nigeria's energy sector.

Through its technical sessions and exhibitions, NOG has offered invaluable insights into emerging technologies, regulatory frameworks, and sustainability strategies. These engagements have guided our innovation, from advanced cable solutions for oil and gas projects to our recent investment in solar power for sustainable manufacturing.

Most importantly, NOG has created opportunities—opportunities to collaborate, to grow, and to support Nigeria's industrial future. It has allowed us to expand our footprint beyond Nigeria, strengthen partnerships, and mentor the next generation of technical talent.

As we celebrate this milestone, we commend NOG Energy Week for its enduring impact. Kabelmetal Nigeria Plc remains proud to be part of this journey, and we look forward to the next 25 years of innovation, collaboration, and progress in powering Nigeria's energy future.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Over the next 25 years, Nigeria's energy industry is expected to undergo a profound transformation—shifting from heavy reliance on oil and gas toward a diversified mix of renewables, natural gas as a transition fuel, and electrification across transport and industry. The Energy Transition Plan (ETP) sets a clear path to achieve net-zero emissions by 2060 while expanding access to modern energy for all Nigerians.

There will be some key drivers for the change, and these are:

Energy Transition & Net-Zero Commitment

- Nigeria has pledged carbon neutrality by 2060.
- The Energy Transition Plan (ETP) outlines emission reductions in five key sectors: power, transport, industry, oil & gas, and cooking.
- Gas will serve as a transition fuel, providing baseload power while renewables scale up.

Renewable Energy Expansion

- Solar power is expected to dominate electricity generation, replacing diesel and petrol generators.
- Decentralized solutions like solar mini grids will expand access in rural areas, addressing Nigeria's chronic electricity gap.
- Nigeria aims to attract more global renewable investment—currently Africa receives less than 3% of global clean energy funding.

Electrification of Transport & Industry

- By 2050, electric vehicles (EVs) are projected to replace most petrol-powered cars and buses, cutting transport emissions by nearly 97%.
- Industries will adopt cleaner electrification and efficiency measures, reducing reliance on flaring and fossil fuels.

Economic & Social Impact

- The transition is designed to lift 100 million Nigerians out of poverty by creating jobs in renewable energy, infrastructure, and technology.
- Managing job losses in the oil sector will be critical, requiring retraining and diversification programs.

The next 25 years will see Nigeria transition from fossil fuel dependency to a balanced, low-carbon energy mix. Success will depend on sustained investment, inclusive policies, and leveraging Nigeria's natural gas and renewable potential to drive both economic growth and climate resilience.

Interview with Navante Oil & Gas Company Limited



Samuel Obasi
Director, Commercial
& Business Development
Navante Oil & Gas
Company Limited



What have been the most significant milestones and achievements for your organisation over the past 25 years?

As NOG Energy Week marks its 25th anniversary, Navante Oil and Gas Company Limited reflects on a journey defined by operational excellence, indigenous capacity development, innovation, and a strong belief in Nigeria's long-term energy potential. Over the years, our partnership with NOG Energy Week has helped position Navante as a respected and capable player within Nigeria's oil and gas industry.

Navante has demonstrated strong capabilities in operating and maintaining major oil and gas assets (offshore and onshore) while driving efficiency, quality, safety, and reliability. Some of our most notable milestones and achievements include the following:

Operational Excellence on FPSO Mystras (OML 119)

Since being onboarded as the operations and maintenance contractor, Navante has revitalized the FPSO Mystras and transformed it into one of the most viable and top-performing assets in its class.

This transformation was made possible by focusing on the following:

- **Human capital development:** Recognizing that the right people are essential to successful delivery, we sourced highly skilled professionals locally and internationally to execute carefully planned strategies. Through continuous training, competitive remuneration, healthcare support, and a structured reward system, we have built a committed workforce that consistently delivers on project objectives.
- **Improved production capacity:** Our experienced operations/engineering teams, both onshore and offshore, have supported continuous production while improving production efficiency by 25% since Navante took over operations.
- **Navante has also executed several landmark projects, including becoming the first indigenous company to carry out underwater repair and coating of an FPSO hull in Nigeria. Other achievements include the fabrication and replacement of aged crude oil washing lines, the installation of safety-critical instruments, and additional interventions that have strengthened asset reliability.**

- **Asset integrity and safety:** Navante continues to prioritize a safe working environment by adhering to global safety practices, conducting safety awareness campaigns, and reinforcing asset integrity through a robust maintenance culture.
- **A major example is the deck bonding project executed using Belzona cold bonding technology, which enhanced personnel safety and eliminated production downtime.**
- **As a testament to our safety culture, Navante has recorded more than 1,406 Lost Time Incident-free days and counting.**

Pioneering Spider Jet Surface Preparation in Nigeria

Navante's commitment to innovation was demonstrated through the introduction of robotic Spider Jet technology during the fabric maintenance project on Renaissance's Sea Eagle FPSO. This advanced surface preparation method made it possible to achieve the required anchor profile despite complex geometry and a limited project timeframe.

The campaign supported successful fabric maintenance work on the external hull of the FPSO. By deploying the appropriate technology and skilled manpower, Navante delivered the project on schedule.

Facility Debottlenecking and Optimization

Navante executed the debottlenecking and optimization of one of Nigeria's foremost fields. The project scope included in-country engineering design across process, electrical and instrumentation control, piping, and civil works; OEM procurement of equipment; construction of civil structures at our fabrication yard; installation; and commissioning.

The project was executed to improve crude quality and increase production capacity from 30,000 blpd to 60,000 blpd, comprising 45,000 bpd of crude and 15,000 bpd of water. Major activities included upgrading from a two-phase separation system to a three-phase separation system to improve crude quality and ensure produced crude/water met regulatory requirements, as well as upgrading from a pneumatic control system to an electronic platform using a Programmable Logic Controller.

Operational Excellence on Oredo Flow Station (OML 111)

The operation and maintenance of one of Nigeria's important gas infrastructure assets has been another milestone that reinforces Navante's reputation for technical excellence. Key achievements on this asset include:

- **Revamp of critical gas compressors:** Working with the OEM, Navante resuscitated redundant compressors that were essential to achieving installed production capacity and preserving the N+1 redundancy philosophy for operational reliability.
- **Safety milestone:** In March 2026, Navante crossed one million man-hours without a single Lost Time Injury in its operation of OML 111, Oredo Field.
- **Excellence award:** The OML 111 asset received the Best Asset Award consecutively in 2024 and 2025, further reinforcing Navante's strong operating pedigree.

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organization and what opportunities has it created?

NOG Energy Week has been a valuable platform for connecting with prospective clients, partners, vendors, and other stakeholders across the oil and gas industry.

Over the years, NOG Energy Week has evolved into a premier exhibition and engagement platform that brings together organizations and decision-makers across the energy value chain. Through this platform, Navante has been able to explore business opportunities, strengthen industry relationships, and engage with a broader network of local and international stakeholders.

The growing participation of foreign exhibitors and vendors has also created opportunities for cost-effective engagement. Conversations that may previously have required international travel can now take place within Nigeria, enabling more efficient collaboration, vendor engagement, and business development.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Over the next 25 years, Nigeria's energy industry will continue to be shaped by global energy transitions, geopolitical developments (we have all been re-awakened by the interconnectedness of economies and energy security), technology, and the need for sustainable energy security.

No nation is immune to global shifts affecting energy stability and security. For Nigeria to strengthen its position in the global energy landscape, the country must prioritize the following areas:

Decentralizing the Power Sector

Nigeria's power sector requires policies that encourage decentralization, improved accountability, and aggressive scaling of renewable and alternative energy solutions. Persistent challenges in power generation and grid stability continue to affect industrial growth and general energy access.

The Nigeria Electricity Act of 2023 provides a framework for transitioning from a centrally dominated model to increased state and sub-state participation. States such as Lagos, Ogun, and Abia are already taking steps through independent power initiatives, creating renewed optimism for energy sufficiency at state level and, ultimately, national level.

Unlocking Nigeria's Gas Potential

With more than 200 Tcf of proven gas reserves, Nigeria ranks among countries with significant gas deposits. However, this potential has been underutilized for decades due to an excessive focus on crude oil.

To become a true gas nation, Nigeria must focus on gas infrastructure, commercial incentives, and enabling policies. Projects such as the AKK and OB3 pipeline initiatives, the Trans-Saharan Gas Pipeline, and NLNG Train 7 are important steps toward connecting regions, expanding production capacity, supporting domestic energy access, and strengthening export potential.

Strengthening Fiscal, Monetary, and Regulatory Policy

For Nigeria to remain competitive over the next 25 years, sustainable policies and regulations must create a business-friendly environment where investors can thrive. Government incentives for gas adoption, improved ease of entry for investors, and greater support for gas-powered mobility and energy generation will be essential.

The Petroleum Industry Act should also continue to evolve in line with current realities, with bottlenecks in implementation addressed to encourage investment in refineries, logistics, supply chains, ports, and other critical infrastructure.

Macroeconomic stability will be equally important. Sustained foreign exchange stability, improved monetary policy, and more accessible financing can make major energy investments more viable and support long-term industrial growth.

Preparing for the Energy Future

The world is gradually pivoting toward cleaner energy sources, while digital transformation and artificial intelligence are creating new patterns of energy demand. Countries such as Norway, Finland, and China are advancing cleaner energy systems, electric mobility, and renewable-powered industrial models.

For a country that relies significantly on crude oil revenue, Nigeria must reposition itself for a more diversified energy future. At the same time, the growth of AI and data centers is creating substantial energy demand, with data centers requiring significant power depending on scale. This presents opportunities for reliable energy suppliers, including Nigeria, to serve both traditional and emerging markets.

In conclusion, Nigeria has the resources, human capital, and market potential to become a major energy supplier locally and internationally. With the right policy direction, infrastructure investment, and commitment to innovation, the country can unlock prosperity, deepen energy access, and strengthen its long-term position in the global energy landscape.



Engr. Cheta Okwuosa
Group Commercial & Business
Development Manager
Oilserv Group



Engr. Chuka Eze
Managing Director
Frazimex Engineering Limited
(An Oilserv Group Company)

What have been the most significant milestones and achievements for your organisation since its inception?

Engr. Cheta Okwuosa

Over the past three decades, Oilserv has evolved from a specialist pipeline contractor into one of Africa's leading indigenous Engineering, Procurement, Construction, Installation and Commissioning (EPCIC) companies, delivering integrated infrastructure solutions across the oil, gas and power sectors. Driven by engineering excellence, innovation and a steadfast commitment to developing indigenous capacity, the company has played a pivotal role in strengthening Nigeria's energy infrastructure and advancing national energy security.

Oilserv's portfolio spans the delivery of over 1,000 kilometres of oil and gas pipelines, more than 100 pipeline integrity and rehabilitation projects, over 30 Above Ground Installations (AGIs), gas treatment plants and associated process facilities. The company's contributions to landmark national projects, including the Obiafu–Obrikom–Oben (OB3) Gas Pipeline and the Ajaokuta–Kaduna–Kano (AKK) Gas Pipeline, underscore its proven capability to execute complex, world-class infrastructure that supports Nigeria's gas commercialization agenda and the Federal Government's Decade of Gas initiative.

Beyond project execution, Oilserv has distinguished itself through continuous investment in advanced construction technologies, including automated welding, Automatic Ultrasonic Testing (AUT) and Horizontal Directional Drilling (HDD), enabling the successful delivery of technically demanding projects while enhancing safety, quality and environmental performance. The company's expansion into environmental remediation further reflects its commitment to sustainable development and responsible operations.

At the heart of Oilserv's success is its deliberate investment in people. By developing thousands of Nigerian engineers, technicians and skilled professionals, the company has strengthened local capacity and demonstrated that indigenous firms can successfully design, build and manage critical energy infrastructure to global standards. Today, Oilserv stands not only as a trusted infrastructure partner but also as a symbol of African engineering excellence, delivering sustainable value to clients, communities and the broader economy while positioning itself for continued leadership in the continent's evolving energy landscape.

Engr. Chuka Eze

Frazimex Engineering has grown alongside Nigeria's indigenous engineering sector, establishing itself as a leading multidisciplinary engineering company and the engineering arm of the Oilserv Group. With expertise spanning Front-End Engineering Design (FEED), detailed engineering, project management, procurement support, construction supervision, commissioning, asset integrity management and specialized consultancy, the company delivers world-class engineering solutions that strengthen local capacity and reduce reliance on foreign expertise.

Over the years, Frazimex has played a pivotal role in several of Nigeria's most strategic energy infrastructure projects, providing engineering and technical support for landmark developments such as the Ajaokuta–Kaduna–Kano (AKK) Gas Pipeline and the Nigeria LNG GTS-1 Pipeline Sectional Rerouting Project, while continuing to serve leading operators including Seplat Energy and other major industry players. Its commitment to engineering excellence is reinforced by investments in digital engineering, advanced design technologies and integrated project delivery systems that enhance efficiency, innovation and project performance.

At the core of Frazimex's success is its unwavering commitment to Nigerian Content development. Through structured graduate development programmes, technical mentoring and continuous professional training, the company is cultivating the next generation of African engineers while building a highly skilled workforce capable of delivering complex projects to international standards. As demand for sustainable energy infrastructure continues to grow across Africa, Frazimex remains committed to advancing engineering innovation, expanding indigenous capabilities and delivering solutions that contribute to the continent's long-term energy security and economic development.

Interview with Oilserv Limited

As NOG Energy Week celebrates 25 years of supporting the energy industry, what impact has the platform had on your organisation and what opportunities has it created?

Engr. Cheta Okwuosa

NOG Energy Week has evolved into Nigeria's premier energy platform, serving as a catalyst for investment, innovation, policy dialogue and strategic partnerships that shape the future of Africa's energy industry. For Oilserv, the event has been instrumental in reinforcing its position as a leading indigenous EPCIC company, providing opportunities to showcase its engineering expertise, strengthen stakeholder relationships and forge strategic alliances that support its Pan-African growth ambitions.

Beyond business development, the platform has enabled Oilserv to contribute to critical industry conversations on energy security, the Decade of Gas, digital transformation and sustainable infrastructure development, drawing on its extensive experience in delivering landmark projects such as the OB3, AKK, NLNG GTS-1, etc, Gas Pipeline Projects. NOG Energy Week has also elevated the visibility of indigenous engineering capabilities, fostered greater investor confidence and demonstrated the ability of Nigerian companies to execute complex, world-class energy infrastructure.

As the event marks its 25th anniversary, Oilserv recognizes NOG Energy Week as more than an exhibition, it is a strategic driver of collaboration, knowledge exchange and industry advancement. The company remains committed to leveraging the platform to champion engineering excellence, promote local content development and contribute to building a resilient, innovative and globally competitive energy sector for Nigeria and the African continent.

Engr. Chuka Eze

For Frazimex Engineering, NOG Energy Week has been an invaluable platform for advancing engineering excellence, fostering strategic collaboration and strengthening Nigeria's indigenous engineering capability. As Africa's premier energy gathering, the event brings together industry leaders, technology providers, regulators, investors and engineering professionals, creating opportunities to exchange knowledge, explore emerging technologies and build partnerships that drive innovation across the energy value chain.

Participation in NOG Energy Week has enabled Frazimex to showcase its multidisciplinary engineering expertise while engaging with global best practices in engineering design, digital transformation and project delivery. The platform has facilitated strategic collaborations, technology transfer and policy dialogue that continue to enhance the company's engineering capabilities and support its long-term growth strategy.

Beyond business development, NOG Energy Week has reinforced confidence in the maturity of Nigeria's engineering profession by demonstrating that indigenous companies possess the technical expertise and resources to deliver complex engineering solutions to international standards. It has also played a pivotal role in nurturing the next generation of engineering professionals through exposure to industry-leading innovations and thought leadership.

As NOG Energy Week celebrates its 25th anniversary, Frazimex recognizes the platform as a catalyst for innovation, capacity development and sustainable industry growth. The company remains committed to leveraging this ecosystem of collaboration to deliver world-class engineering solutions that support Nigeria's energy ambitions and contribute to Africa's evolving energy future. One major area of evolution will be gas. Nigeria's gas resources will continue to play a central role in power generation, industrialisation, LPG, CNG, petrochemicals, and regional energy security. However, gas development must move further beyond ambition into structured project delivery, with clearer commercial frameworks, stable project financing, and stronger infrastructure execution.

We also expect Research and Development to become more central to the industry. The companies and countries that will lead in the next 25 years are those that invest in technical knowledge, innovation, local manufacturing capacity, university-industry collaboration, and applied engineering solutions. Nigeria cannot rely only on imported technology and external expertise. We must build stronger domestic capability in design, assembly, testing, maintenance, automation, digital systems, and energy infrastructure support.

From a strategy perspective, Nigeria's energy industry will evolve into a more locally owned technology-driven environment. The sector will move beyond crude oil dependence toward a broader energy model anchored on gas development, cleaner operations, digital systems, local manufacturing, R&D, and stable project financing for NOCs and indigenous operators. This transition is not about abandoning oil and gas; it is about using Nigeria's resources more intelligently to create domestic value, strengthen energy security, and build globally competitive local capacity.

Stable project financing will also be critical, particularly for Nigerian independents, NOCs, and indigenous service companies. Without long-term financing structures, many technically viable projects will remain delayed or underdeveloped. Financing must become more aligned with project realities, local content objectives, energy security priorities, and the capital intensity of oil, gas, and infrastructure development.

Looking ahead, how do you envision the Nigerian energy industry evolving over the next 25 years?

Engr. Cheta Okwuosa

The next twenty-five years represent a defining chapter for Nigeria's energy industry. With abundant natural gas resources, progressive regulatory reforms, growing investor confidence and rapid technological advancement, Nigeria is well positioned to become Africa's leading energy hub and a globally competitive energy economy.

Natural gas will remain the cornerstone of this transformation. As the country advances its Decade of Gas agenda, sustained investment in gas infrastructure, processing, transportation and utilization will accelerate industrialization, strengthen energy security, expand domestic manufacturing and unlock new opportunities across petrochemicals, fertilizers, LNG and gas-based industries. The focus must now shift from resource abundance to value creation, ensuring Nigeria fully harnesses its vast gas reserves for long-term economic growth.

Interview with Oilserv Limited

Indigenous companies will play an increasingly prominent role in delivering this future. Nigerian engineering and EPC organisations have consistently demonstrated their ability to execute complex infrastructure projects to international standards. The next phase of industry growth will see indigenous companies leading larger, more sophisticated projects across onshore, offshore and regional African markets, supported by strategic partnerships, technology transfer and continued investment in local capacity.

At Oilserv, we see ourselves as long-term partners in this transformation. At Oilserv, we are committed to supporting this transformation by delivering innovative engineering solutions, developing local talent and expanding our capabilities across Africa. We are confident that, through collaboration and continued investment, Nigeria's energy sector will become more competitive, technology-driven and globally influential over the next twenty-five years.

Engr. Chuka Eze

The future of Nigeria's energy industry will be driven by knowledge, innovation and collaboration. While the country's abundant natural resources provide a strong foundation, long-term success will depend on engineering excellence, technological advancement and the continuous development of indigenous talent.

Emerging technologies such as digital engineering, artificial intelligence, automation and intelligent asset management will redefine project delivery, enabling safer, more efficient and sustainable energy infrastructure. At the same time, greater integration of natural gas and renewable energy solutions will support industrial growth while advancing the country's energy transition objectives.

Nigeria's indigenous engineering companies are increasingly demonstrating the capability to lead complex projects, not only domestically but across Africa. Supported by progressive regulatory reforms, strategic partnerships and continued investment in human capital, they are well positioned to play a leading role in the continent's energy transformation.

At Frazimex Engineering, we are committed to advancing this future through innovative engineering solutions, digital transformation and the development of world-class technical expertise. We are confident that Nigeria's engineering industry will continue to drive sustainable infrastructure development, strengthen regional collaboration and position the country as a leading centre of engineering excellence in Africa.

Closing Statement

As NOG Energy Week celebrates 25 years of driving innovation, collaboration and investment across Africa's energy landscape, the journeys of Oilserv Group and Frazimex Engineering Limited exemplify the remarkable progress of Nigeria's indigenous energy industry. Through the successful delivery of strategic gas infrastructure, engineering excellence, local content development and technology-driven solutions, both organisations have demonstrated that African companies possess the expertise, capacity and vision to execute projects of global significance.

Looking ahead, Oilserv Group and Frazimex Engineering remain committed to advancing Nigeria's energy ambitions by delivering world-class infrastructure, nurturing indigenous talent, embracing digital transformation and fostering strategic partnerships that create lasting value. As the industry evolves, both organisations will continue to play a pivotal role in strengthening energy security, accelerating industrialization and positioning Nigeria as a leading energy and engineering hub for Africa.

For Oilserv Group, the future extends beyond building infrastructure, it is about enabling progress, empowering people and creating the foundation for Africa's sustainable energy future.

Interview with Paulvic Interlink Limited



Vincent De Paul Ogamba
CEO
Paulvic Interlink Limited



In the high-stakes, capital-intensive landscape of the Nigerian energy sector, operational success is traditionally measured in barrels per day, cubic feet of gas processed, or megawatt-hours delivered to the grid. However, there is a far more fundamental metric that governs the true sustainability of the industry: the safety and well-being of the human capital that drives these operations. For a quarter of a century, one organization has stood as an immovable pillar of support behind this workforce, ensuring that men and women operating in some of the most hazardous environments on earth return home safely at the end of every shift. That organization is Paulvic Interlink Limited.

Paulvic Interlink Limited has spent the past 25 years focused on a singular, unwavering mission: keeping Nigerian workers safe. By supplying certified, compliant Personal Protective Equipment (PPE) to both onshore and offshore workers, the company has effectively woven itself into the very fabric of Nigeria's industrial growth.

The operational environments of the Nigerian oil and gas industry are uniquely demanding. Onshore facilities, stretching across the complex terrain of the Niger Delta and inland logistics hubs, subject equipment and personnel to intense humidity, abrasive dust, and grueling physical labor. Offshore assets - ranging from shallow-water drilling platforms to ultra-deepwater Floating Production Storage and Offloading (FPSO) vessels - present an entirely different matrix of risks. In these marine environments, workers face volatile weather conditions, high-pressure systems, corrosive salt spray, and the ever-present danger of catastrophic thermal or chemical incidents. In such arenas, the margin for error is absolute zero. A single failure in a safety glove, an improperly rated arc-flash garment, or a non-compliant respiratory protective device can lead to devastating consequences. Recognizing this reality from day one, Paulvic Interlink Limited refused to treat PPE as a simple commodity.

Over the past 25 years, Paulvic Interlink Limited has built its reputation trust by trust, company by company, and contract by contract. What started as a focused, small-scale venture rapidly gained traction by delivering ahead of schedule, providing flawless compliance documentation, and offering unparalleled post-delivery technical support. As small and mid-sized domestic contractors experienced the reliability of Paulvic's supply chains, word of mouth spread across the industrial hubs of Port Harcourt, Warri, and Lagos. Today, that initial localized venture has scaled exponentially. The company's safety solutions now protect thousands of personnel across major capital projects, deepwater offshore campaigns, complex petrochemical refineries, and sprawling civil construction sites across the length and breadth of the nation.

When asked to pinpoint the definitive milestone of the organization's 25-year history, it does not lie in a single financial balance sheet or a specific warehouse acquisition. Our truest milestone is this: We have successfully scaled our operational footprint across the nation without suffering a single compromise in product quality or regulatory compliance.

No organization operates in a vacuum. While Paulvic's history spans 25 years, its active participation as an exhibitor and delegate at NOG began less than a decade ago. Yet, the impact of this engagement has been nothing short of transformative.

Before integrating into the NOG ecosystem, marketing to the upper echelons of the energy industry was a fragmented, high-friction endeavor. Accessing decision-makers within the International Oil Companies (IOCs), navigating the bureaucratic procurement matrix of major Engineering, Procurement, and Construction (EPC) firms, and engaging directly with the leadership of the NCDMB required navigating endless layers of corporate gatekeeping.

NOG radically altered this dynamic. It compressed the professional distance between service providers and industry titans. It effectively put Paulvic Interlink Limited in the exact same room with the ultimate stakeholders of Nigerian energy policy and procurement.

Beyond the high-level policy insights and structural direction, the foundational currency of NOG Energy Week is relationships. The business of energy is fundamentally a business of trust, and trust requires face-to-face verification. The strategic networking opportunities facilitated by NOG allowed Paulvic to transition from a corporate name on a vendor registration portal to a trusted face and voice in the executive suite. The relationships garnered within the halls of the exhibition center have proven to be invaluable, to say the very least. By participating consistently, Paulvic cemented its status not merely as a vendor, but as an indispensable thought leader and tactical ally in the national mission to achieve zero lost time injuries (LTI) across Nigeria's energy infrastructure.

As we look forward to the next quarter-century, the Nigerian energy landscape is not merely changing; it is undergoing a profound, irreversible structural transition. The historical paradigm of Nigeria acting purely as an exporter of raw crude oil and an importer of refined petroleum products is being permanently shattered. We are witnessing the dawn of an industrialized, self-sustaining energy economy that processes, refines, and utilizes its natural wealth within its own borders to power domestic industrialization.

The primary catalyst of this shift is visible in the downstream and midstream sectors, highlighted by the domestication of refining capabilities. With the mega-scale Dangote Petroleum Refinery now fully operational and actively producing high-grade diesel, aviation fuel, and Premium Motor Spirit (PMS/petrol), the macroeconomic foundations of the country are being rewritten.

This structural shift goes far beyond economic metrics like foreign exchange conservation. It fundamentally reconfigures the logistics of the entire industrial supply chain. A self-sufficient refining sector triggers the growth of ancillary downstream industries—fertilizer plants, petrochemical facilities, localized logistics networks, and secondary manufacturing hubs. Every single one of these expanding environments introduces thousands of new workers into high-risk industrial workspaces, exponentially increasing the national demand for world-class, certified safety infrastructure.

Driven by this domestic industrial boom and backed by the unwavering regulatory frameworks of the NCDMB, the next 25 years will see an unprecedented surge in localized manufacturing. The first 25 years of local content were focused primarily on ownership, service provision, fabrication, and asset management. The next 25 years will be defined by pure, high-tech manufacturing on Nigerian soil.

Paulvic Interlink Limited Interview Continued

Paulvic Interlink Limited envisions a future where Nigeria evolves from being a premium consumer of international PPE to a primary hub for safety product manufacturing. Supported by the NCDMB's long-term vision of establishing industrial parks across oil-producing states, more local manufacturers will emerge. Crucially, this new generation of indigenous manufacturers will not produce sub-standard alternatives; they will manufacture PPE that matches global world standards in every metric - from tensile strength and impact absorption to thermal insulation and chemical resistance. This evolution will fundamentally eliminate the vulnerabilities associated with international shipping delays, customs bottlenecks, and foreign exchange fluctuations that have historically plagued the safety supply chain. By manufacturing locally, the industry will achieve an agile, hyper-responsive supply model capable of meeting the immediate, dynamic needs of safety workers within their precise operational environment.

As Paulvic Interlink Limited stands at the intersection of its 25-year legacy and this bright, industrialized future, its strategic roadmap is clear. The company is actively transitioning from its historical role as a premium distributor into an advanced manufacturing and technology partner. The blueprint for the next 25 years rests upon three core strategic pillars:

<p style="text-align: center;">Pillar 1</p> <p style="text-align: center;">Domestic Industrial Investment</p> <p>In direct alignment with the anticipated rise of localized manufacturing, Paulvic is actively exploring domestic production partnerships. By investing in local manufacturing plants for high-volume safety consumables, the company aims to become one of the premier indigenous entities producing world-standard certified PPE on Nigerian soil.</p>	<p style="text-align: center;">Pillar 2</p> <p style="text-align: center;">Digital Traceability & Smart PPE Integration</p> <p>As industrial operations become more automated, safety gear must evolve. The next generation of Paulvic PPE will integrate IoT sensors, real-time heat stress tracking, and RFID asset-management tags to ensure that safety managers can monitor workforce well-being digitally and dynamically, even in the most remote offshore blocks.</p>	<p style="text-align: center;">Pillar 3</p> <p style="text-align: center;">Institutional Safety Advocacy</p> <p>Recognizing that equipment is only as effective as the culture utilizing it, Paulvic is expanding its portfolio to include comprehensive safety consulting, behavioral safety training, and regulatory compliance auditing. We aim to institutionalize safety across the thousands of new downstream operations emerging across the country.</p>
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The story of Paulvic Interlink Limited is inextricably linked with the story of Nigeria's energy journey. For 25 years, as the nation fought for economic sovereignty, local content realization, and industrial growth, Paulvic was there, quietly, diligently, and uncompromisingly keeping the workforce safe.

As NOG Energy Week celebrates its monumental 25th anniversary, Paulvic Interlink Limited celebrates alongside it. We honor a shared past of breaking barriers, building invaluable relationships, and driving structural change. Together, we step into the next 25 years, ready to manufacture the future, protect the next generation of Nigerian workers, and elevate the standards of safety excellence to heights the world has yet to see.

Where the Global Energy Industry Convenes to Generate Deals in Nigeria



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